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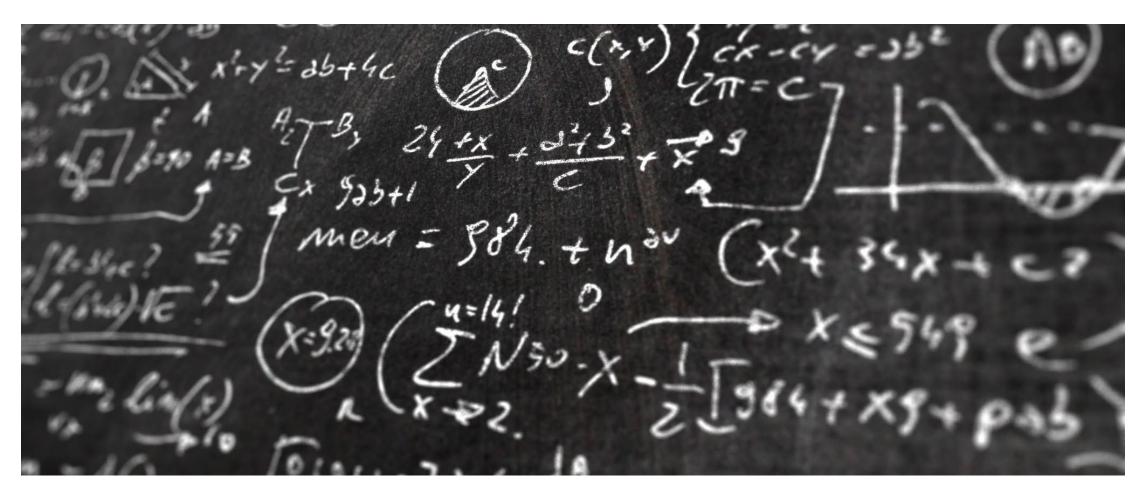




Upon completion of this session, you should be able to:

- List the basic elements of a proposal
- Draft a standard project proposal
- Identify next steps for submitting a grant proposal
- Follow up with funders after submitting a proposal

The writing process





Proposal writing process steps



What do you need the money for?

Who will you approach?

How to put it all together?

What to do once the decision has been made?

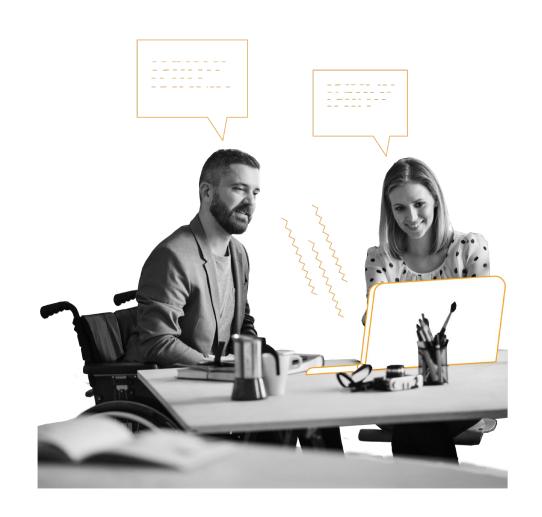


Tip: Always follow the funders' guidelines



Formatting

- Many grantmakers use online formats
- Some funders will not have a specific format
- Next, put together a boiler plate proposal



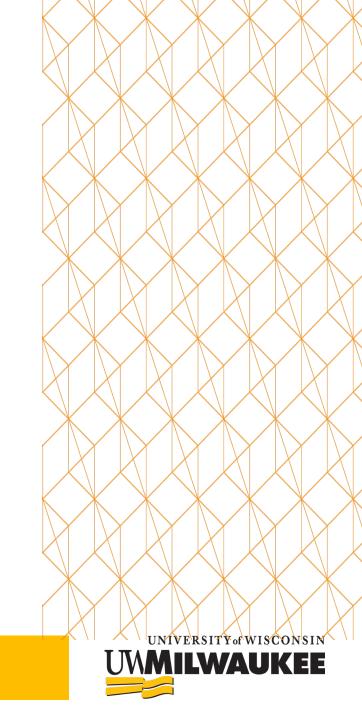


Typical proposal elements

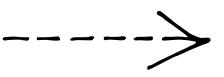
- -Executive Summary
- -Narrative
 - -Statement of Need
 - -Project Description
 - -Organization Information
 - -Conclusion
- -Budget
- -Supporting Materials



What funders really want to know



What specific need are you addressing?

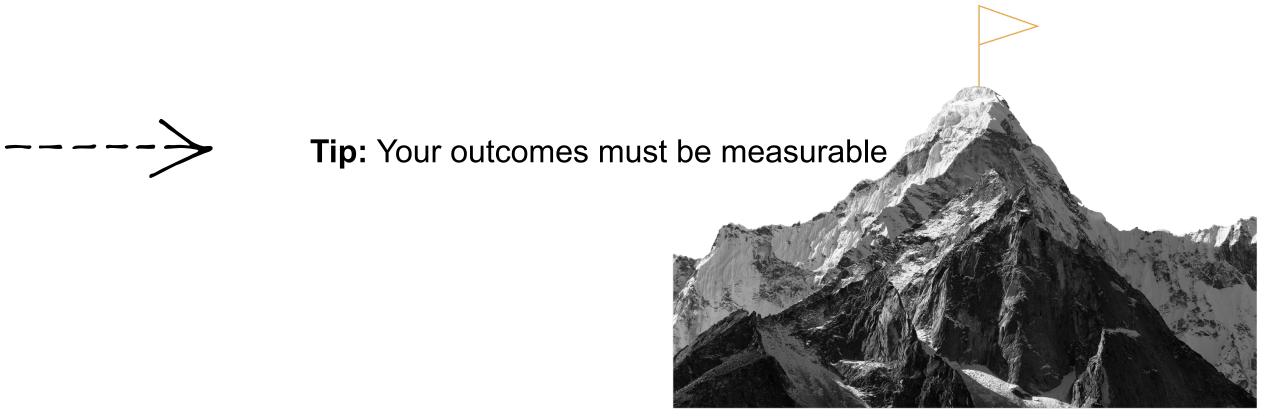


Tip: Make sure it fits the size and scale of your solution



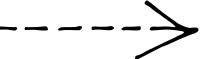


What are you trying to achieve?





What are your strategies for making it happen?



Tip: Think of your proposal as an organizing plan



How do you know if you're successful?

- Specify program objectives in measurable terms
- Identify key indicators of success
- Outline data collection and analysis activities
- Develop a timeline to monitor the success of the program



Why are you the best organization to do this work?





How will the project sustain itself in the long run?



Executive summary

 How do I reduce everything to one page?



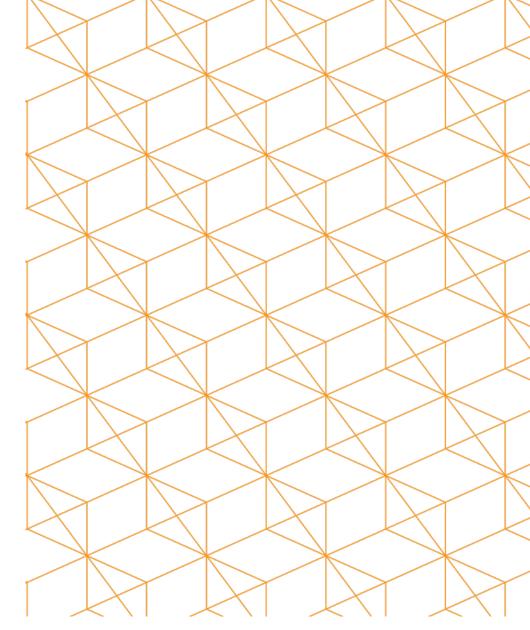


Supporting materials

- Follow the funder's guidelines
- Include everything they ask for (and very little of anything else)
- For online applications, it's ok to add links where possible



How to follow up





Follow up: If the answer is yes

- Keep the funder informed
- Be responsive
- Do what you said you were going to do





Follow up: If the answer is no

- It's not personal
- Find out why
- Ask about future funding
- Move on; seek other prospects



Key takeaways

- Start with an outline
- Keep the language clear and concise
- Focus on the funders' interests
- Follow the funders' guidelines
- Revise and edit before submitting





Questions?









Upon completion of this session, you should be able to:

- Describe the basic elements of a project budget
- Estimate a project's expenses and income
- Follow up after the project is funded

What funders want to see in project budgets

• Your estimate of the <u>true</u> cost of the project

 Your anticipated income to meet those costs

Components of a project budget I

- Expenses
 - Direct costs
 - Personnel
 - Non-personnel
 - Indirect costs (overhead)

- Income
 - Grant/Contributions
 - Earned income
 - Fees for services
 - Sale of goods



If you know your project, you can plan your budget

 Your budget should be a mirror reflection of your proposal

 Everything that is in your proposal should be represented in your budget

Expenses





How will I know how much my project costs?

- Research three estimates
- Collect and document each quote
- Choose the estimate that is most reasonable and appropriate for your project

Estimating personnel costs

Personnel costs	Who are all the		
Executive director	individuals working on the	\$	
Program director	project?	What are the amounts for salary and wages?	
Program assistant			
Tutors			
How much time	Sub-total	\$	
will they dedicate to the project?	Fringe benefit rate	\$ How much do we	
	Personnel total	\$ add for benefits?	

Estimating non-personnel costs

Non-personnel costs					
Consultants	Who are the other people working on this	\$			
Supplies/Materials		\$			
Printing		\$			
Postage	project?	\$			
Travel		\$			
Food/Beverage		\$			
Program equipment	What would this	\$			
Program space/Rent	include?	\$			
Program evaluation	•	\$			
	Non-personnel total	\$			

Components of a project budget

- Expenses
 - Direct costs
 - Personnel
 - Non-personnel
 - Indirect costs (overhead)



Indirect costs

Indirect costs are also known as:

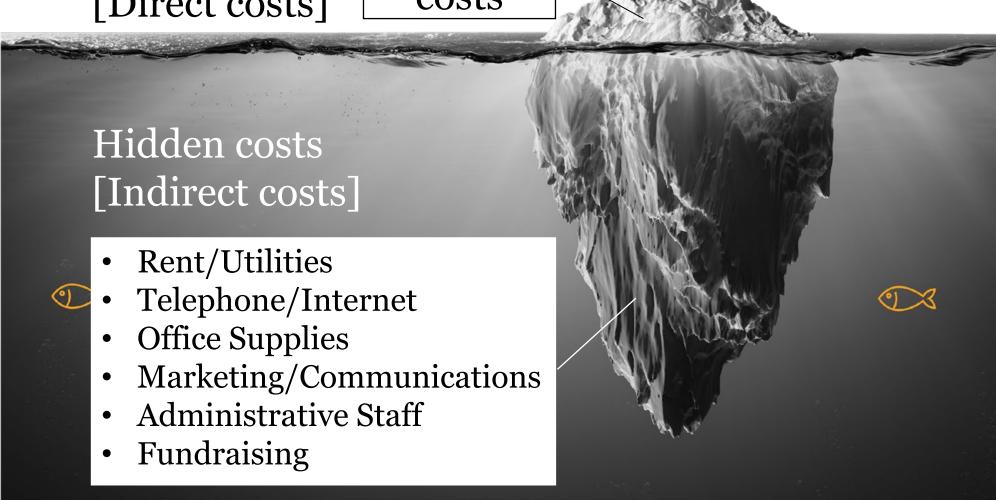
- Administrative costs
- Overhead costs
- Supportive services
- Operating costs

... Hidden costs

Illustration of hidden costs (aka Indirect Costs)

Visible costs
[Direct costs]

Project costs



Calculating your indirect cost rate

Direct program costs

- Youth leadership program.....\$200,000
- College prep program.....\$300,000

Total direct costs......\$500,000

Indirect program costs

Total indirect costs......\$100,000

Indirect cost rate = Total indirect costs/Total direct costs \$100,000/\$500,000 = 20%

Income





Components of a project budget II

- Expenses
 - Direct costs
 - Personnel
 - Non-personnel
 - Indirect costs (overhead)

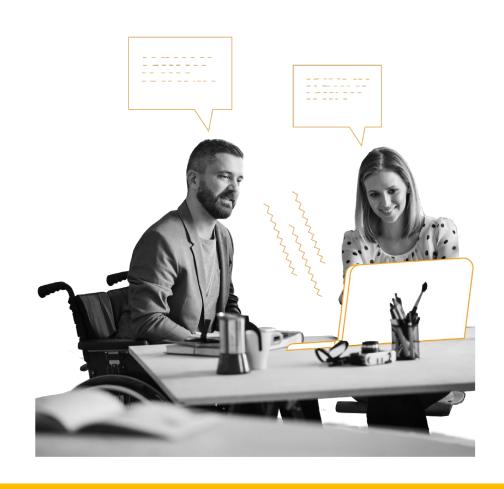
- Income
 - Grant/Contributions
 - Earned income
 - Fees for services
 - Sale of goods



Showing your income

Grants/Contributions			
	Government	\$	
	Foundations	\$	
	Corporations	\$	
	Individuals	\$	
	Federated giving programs	\$	
Earned Income			
	Events	\$	
	Publications and products	\$	
	Fees	\$	
Membership/Dues		\$	
In-kind support		\$	
	Total income	\$	

Adding in-kind contributions





Wrapping up





Other financial information

- Audited financial statements
- Organization-wide budgets for recent years
- List of supporters / Other funding sources
- Annual report
- Budget narrative
- IRS Form 990

Create and maintain a "document drawer"

Budget considerations after the grant is approved

 Your budget is something to be considered throughout the grant period

- Reporting requirements include reporting on the actual costs vs. projected costs
- Variances often require approval





Key takeaways

- Know your project thoroughly
- Estimate all the direct costs
- Include a percentage for indirect costs
- Estimate all possible income

Questions?











